Email from Randy Wayne

I want to remind you that information about the master plan can be found at:

http://www.masterplan.cornell.edu/

Mina Amundsen, University Planner. 102 Humphreys Service Building Cornell University • Ithaca, New York, Phone: 607-254-2996, <u>masterplan@cornell.edu</u> will be there to discuss the master plan with us. She would like our input on the master plan, and should we feel strongly about it, one way or another, summarize our viewpoints with a resolution to the president.

Here are some aspects of the Cornell master plan (CMP) where Ari and I thought that the UA would take a "governing" interest.

3.5: Ensuring Integrative Planning and Design

Monitor and refresh the CMP regularly. It will be important for Cornell to follow in its peers footsteps by committing to undertake a comprehensive review of their CMP every five to ten years. The intent of these reviews should be to ensure that the CMP continues to be an effective guiding tool, fully responsive to changing University circumstances.

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Establish inclusive processes that both inform and seek input from stakeholders on and off campus. The right outreach processes are essential to provide information and receive input from on and off campus constituencies at the appropriate points in a planning or development project's evolution. It is important that these consultations begin early, before a project has taken a specific direction, and occur at the appropriate intervals to ensure that stakeholders can understand the project's evolution in response to the objectives that it must achieve and the constraints that apply.

Confirm the make-up and role of advisory committees involved in campus planning. The membership and mandate of the Campus Planning Committee will be reviewed to give it a greater voice in the implementation of the plan. It should include representation from the Provost's office. The mandate of external advisory committees like the Architectural Advisory Committee will also be reviewed to ensure that the CMP can be effectively incorporated as a guiding frame of reference.

Thanks, Randy